

### Earnings Presentation

1Q 2022

**Earnings Call** 

10 May 2022



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### Alinma Overview

1Q 2022

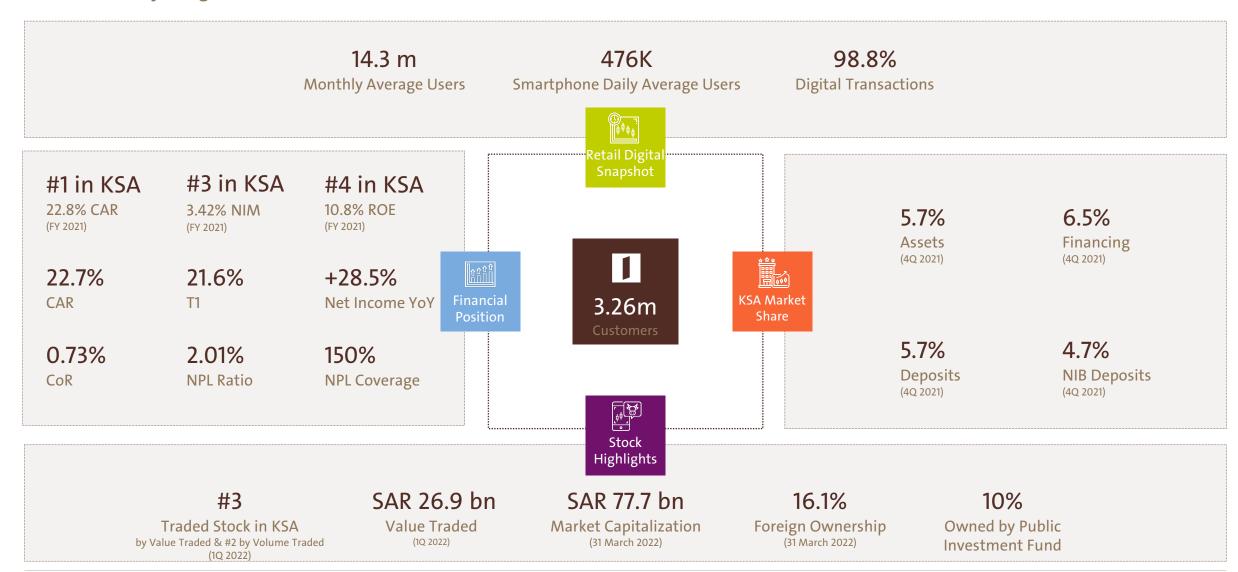


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### Alinma Overview



Alinma is the youngest bank in KSA





### Financial Performance Highlights

1Q 2022



### Financial Performance Highlights



Solid income growth and lower risk cost translated into 28.5% growth of net income in 1Q 2022 and 12.6% ROE

#### **Balance Sheet**

- Increase in financing of 2% YTD from growth in retail lending.
- Growth of 6% in customers' deposits YTD driven by strong growth of CASA deposits by 10% which now account for 68.7% of total deposits.

# 1Q 22 Financing 1Q 22 Total Assets SARbn 129.0 +2% YTD SARbn 179.5 +3% YTD





#### **Income Statement**

- Operating income growth of 13% (+9% funded and +24% non-funded).
- Net income for 1Q 2022 grew 28% YoY to SAR 825mn from 13% income growth and a 29% decrease in impairments







#### Credit Quality, Capital and Liquidity

- NPL and NPL coverage ratios remain comfortable at 2.01% and 150.0% respectively while cost of risk improved by 45bps YoY to 0.73%.
- Capitalization and liquidity position has remained stable and within regulatory limits.









### Strategy Update

1Q 2022

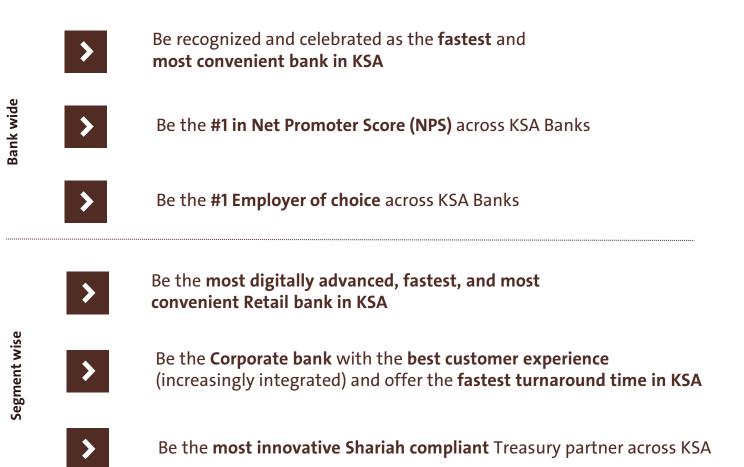


### Strategic Positioning



Alinma Bank's strategic positioning cascades down into each business strategy

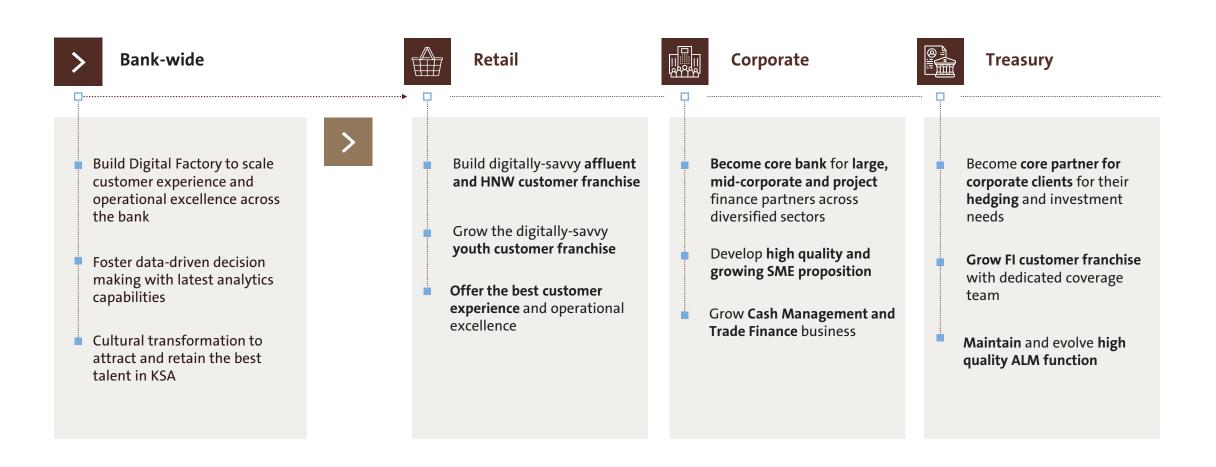




### **Strategic Ambitions**

مصرف الإنماء alinma bank

Driving changes across the businesses and bank-wide



### **Strategy Update**



33%

### 1Q 2022 Initiatives Completed to Date

Bank-wide 13/27	Retail 1/18	Corporate 5/16	Treasury 5/	
Digital factory operating model completed & operations kick-off	Launch of new tailored products; retired segment buyout and mortgage buyout	Simplified the corporate credit process – expected improved turnaround time by 30%	Expanded derivatives customer base	
Completion of digital academy training curriculum	Land & Construction and Non- REDF self construction	Mid-Corporate Banking team established in Central, Eastern	Increased total investment by 2.7bn	
40% agile IT projects delivered and 2 operations RPA completed; agile mobile app enhancements every 2	Established a dedicated self	and Western Regions	Achieved FX volume of SAR 20bn  Expanded network of correspondent banks (+5) globally	
	finance Credit Team	48% Growth in booked assets		
weeks	Enhanced branch processes	under Mid-Corporate Banking segment		
94.38% Saudization	udization Additional deployment 7 digital Launched E-			
Launched Alinma degreed educational platform and Alinma elite leadership program	Reduced turnaround time on Personal Finance by 25% and Home Finance by 22%		New Treasury system progressing well	

Progress to date \*additional 7 initiatives added in 1Q 2022

**24**/73\*

### **Strategy Update**



### 2022 Initiatives In-Progress

xpand the digital factory for the ransformation	Design exclusive Affluent experience program	Expand Mid-Corporate presence and increase capabilities	Deepen collaboration with business units to improve cross-selling		
	Enhance family account ecosystem	Revamp customer acquisition	Upgrade Treasury system to add		
Progress on AA efforts while establishing AA Centre of Excellence	Expand digital investment and		more products		
	savings products and cross-sell Investment products	Enhance structuring and Originate-to-Distribute offering within Project Finance	Internally incentivize CASA growth		
Measure and improve employee	C	within Project i mance	D::f-:		
engagement/organizational health	Strengthen customer acquisition partnerships	Drive SME growth along	Diversify investments to impro yield on investment portfolio		
Farget for new hires; 35% women and 95% Saudization	Continue enhancement of digital journeys and app functionality, and increase cross-sell	corporate suppliers & grow Program Based Lending	Grow long term funding		
		Increase Corporate operating accounts to drive liabilities	Enhance savings & investment products		

### **ESG** in Action



Alinma is progressing on key initiatives to drive the ESG agenda and enhance its ratings





Deployment of digital channels and digital signatures to reduce paper; 77 new digital zones



**Energy efficient lighting** are now in all branches



Air conditioning timers installed in few branches; 13% reduction in electricity usage



Renewable (solar) energy sources piloted across regions





+55,000 employee training hours and 6 employee townhalls conducted



1% of annual profits allocated to CSR activities



Women's empowerment program launched; 32% new women hires in 1Q 2022



Community focus with growth in SME financing from Kafalah (+48%) and PoS (+100%) programs





**Shariah compliance** through regular internal audits and committee oversight



SAMA and CMA compliance in regulatory & financial disclosures and adoption of internal controls



Institutionalization of the investor relations function with enhanced transparency & investor communication

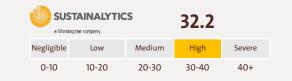


**Cybersecurity** monitoring and initiatives which cover data governance and protection



**Latest ESG Ratings** 







**25**/100 ESG Score





### 1Q 2022 Financial Performance

1Q 2022



### **Balance Sheet Trends**



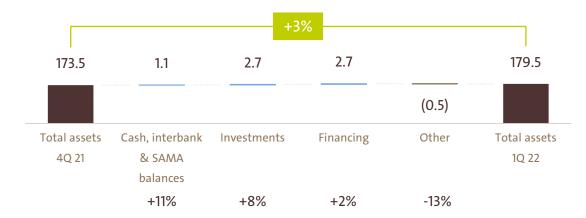
### Balance sheet growth of 3% from increase in financing and investments

### **Management Commentary**

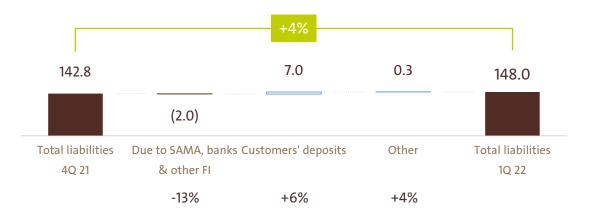
- Growth in total assets of 3% YTD driven by 2% financing growth and 8% growth in investments.
- Total liabilities grew by 4% during 1Q 2022 mainly from a 6% rise in customers' deposits.

SAR (mn)	1Q 2022	4Q 2021	Δ%	1Q 2021	Δ%
Cash, interbank & SAMA balances	11,051	9,915	+11%	10,545	+5%
Investments	36,026	33,278	+8%	28,819	+25%
Financing	128,965	126,271	+2%	117,149	+10%
Other assets	3,477	4,012	-13%	3,438	+1%
Total assets	179,519	173,476	+3%	159,951	+12%
Due to SAMA, banks & other FI	13,245	15,240	-13%	8,863	+49%
Customers' deposits	128,035	121,061	+6%	120,707	+6%
Other liabilities	6,720	6,465	+4%	5,300	+27%
Total liabilities	148,001	142,765	+4%	134,870	+10%
Share capital	20,000	20,000	+0%	20,000	+0%
Retained earnings	4,416	3,586	+23%	3,819	+16%
Other reserves	2,102	2,125	-1%	1,262	+67%
Tier 1 sukuk	5,000	5,000	+0%	-	-
Total equity	31,518	30,711	+3%	25,081	+26%

#### Total Assets Movement YTD (SARbn)



### Total Liabilities Movement YTD (SARbn)



### **P&L Trends**



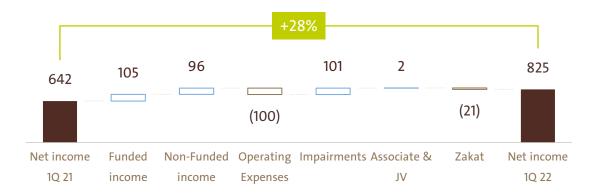
### Net income for 1Q 2022 grew by 28% YoY due to 13% income growth and lower impairment charges

### **Management Commentary**

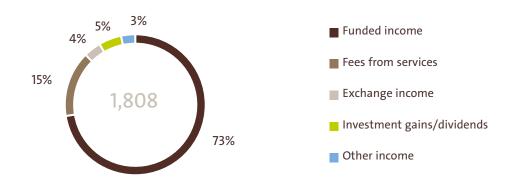
- Net income for 1Q 2022 grew 28% YoY to SAR 825mn from 13% income growth and a 29% decrease in impairments despite 18% higher operating expenses YoY.
- 1Q 2022 net income improved 33% QoQ driven by 7% increase in income and a 19% decrease in impairments.

SAR (mn)	1Q 2022	4Q 2021	Δ%	1Q 2021	Δ%
Funded income	1,310	1,309	+0%	1,204	+9%
Non-Funded income	498	373	+34%	402	+24%
Total operating income	1,808	1,682	+7%	1,606	+13%
Operating Expenses	642	684	-6%	543	+18%
Net operating income before impairment charge	1,165	998	+17%	1,064	+10%
Impairments	243	301	-19%	344	-29%
Net operating income	922	697	+32%	720	+28%
Income before zakat & income tax	920	691	+33%	716	+28%
Zakat	95	72	+32%	74	+29%
Net income	825	619	+33%	642	+28%

#### Net Income Movement YoY (SARmn)



### Operating Income Composition (SARmn)



### Financing

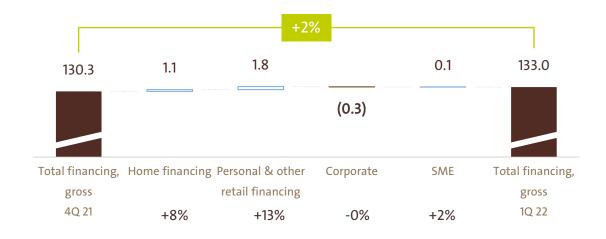


### Increase in gross financing of 2% during 1Q 2022 from 10% growth in retail financing

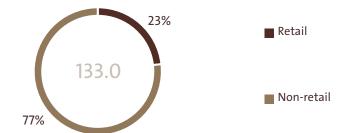
### Financing, Gross (SARbn)



#### Financing, Gross Movement YTD (SARbn)



### Financing, Gross Composition (SARbn)



### Financing, Gross Composition



### Management Commentary

- Gross financing grew 2% during 1Q 2022.
- Retail financing grew 10% from strong momentum in home financing (+8%) and personal & other financing growth (+13%).
- Corporate financing fell 0.2% due to a fall in large corporate financing (0.3%), partly offset by a rise in Mid-Corporate (+48%) and SME financing (+2%) during 1Q 2022.

### Deposits

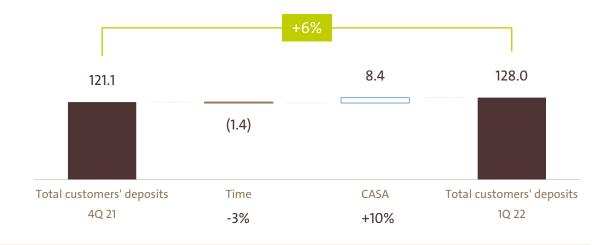


### Deposit growth of 6% driven by 10% CASA growth

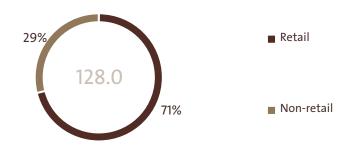
### Customers' Deposits (SARbn)



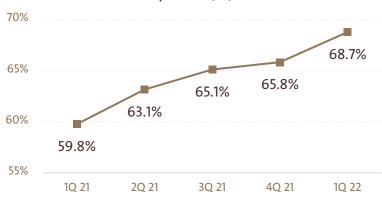
#### Customers' Deposits Movement YTD (SARbn)



### Customers' Deposits Composition (SARbn)



### CASA % of Total Deposits (%)



#### **Management Commentary**

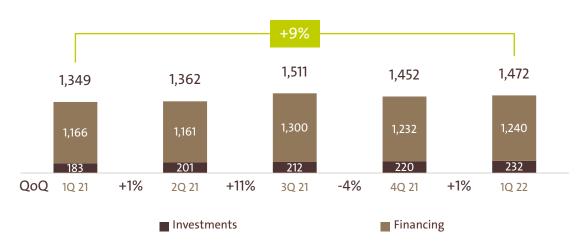
- Deposits rose by 6% during 1Q 2022 as growth in CASA deposits of 10% was partly offset by a 3% decline in time deposits.
- CASA deposits account for 68.7% of total deposits.
- Total deposits comprise of 71% retail and 29% non-retail deposits as at 31 March 2022.

### Income from Financing & Investments



Gross funded income grew 9% from 27% growth in investment income and 6% growth in financing income

Funded Income, Gross (SARmn)



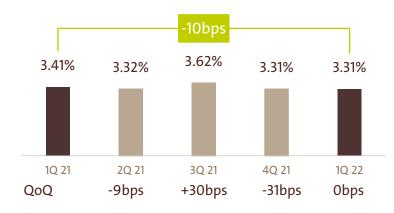
Total Funded Income, Gross Movement YoY (SARmn)



#### Net Profit Margin Movement YoY (%)



#### Net Profit Margin (%)



#### **Management Commentary**

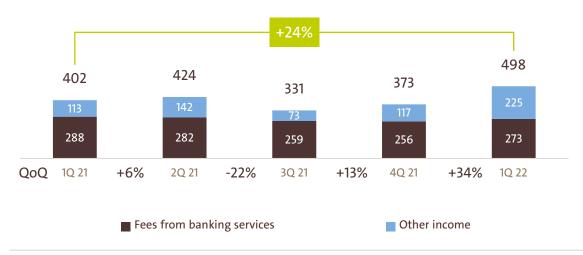
- Gross funded income for 1Q 2022 increased by 9% YoY to SAR 1,472mn from a 27% increase in funded investment income and a 6% rise in financing income.
- The net profit margin decreased by 10bps YoY to 3.31% in 1Q 2022.

### Fee and Other Income

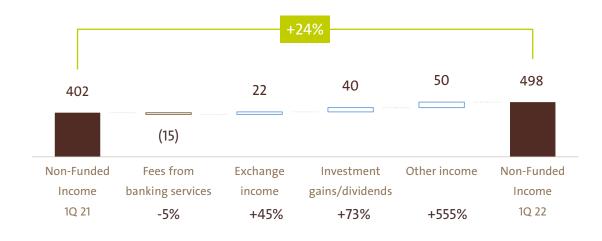


### Non-funded income for 1Q 2022 increased by 24% YoY

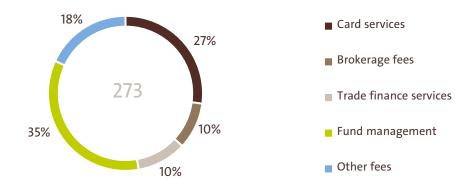
### Non-Funded Income (SARmn)



#### Non-Funded Income Movement YoY (SARmn)



### Fees from Banking Services Composition (SARmn)



#### **Management Commentary**

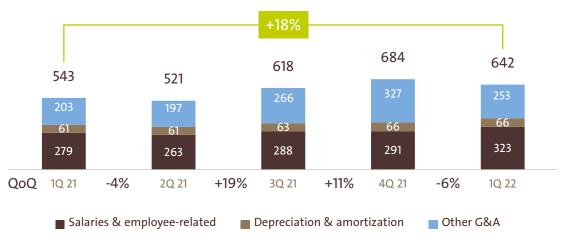
- Non-funded income for 1Q 2022 increased 24% YoY to SAR 498mn from improved exchange income, investment gains/dividends and other income, partly offset by 5% lower banking services fees.
- Fund management fees comprise the majority of fee from banking services at 35%, while card service fees account for 27%, other fees represent 18% and brokerage and trade finance services fees both represent 10%.

### **Operating Expenses**

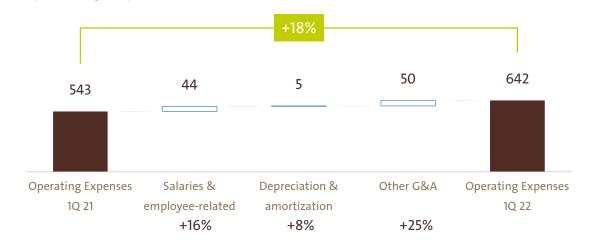


1Q 2022 saw 18% growth in operating expenses YoY mainly from higher employee and G&A costs

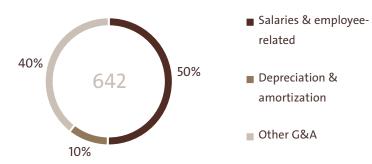




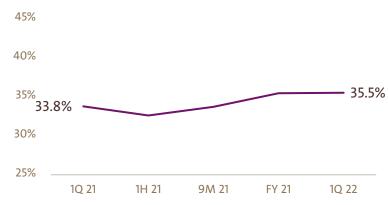
#### Operating Expenses Movement YoY (SARmn)



### Operating Expenses Composition (SARmn)



### Cost to Income Ratio (%)



#### **Management Commentary**

- Operating expenses increased 18% YoY to SAR 642mn for 1Q 2022 mainly due to higher salaries, increased commercial expenses from POS terminal deployments, higher SMS communication costs and a decrease in the input VAT recoverability rate.
- Higher operating expenses YoY contributed to a 1.7ppt increase in the cost to income ratio from 33.8% to 35.5%.

### Impairments for Financing

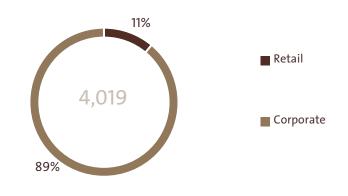


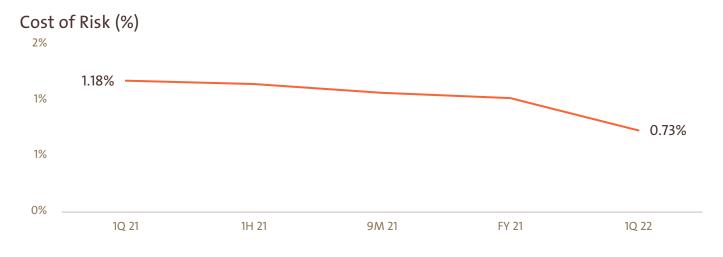
Cost of risk declined by 45bps from 30% lower impairment charges YoY

Impairments for Financing (SARmn)









### **Management Commentary**

- 1Q 2022 impairment charge for financing decreased by 30% YoY to SAR 241mn.
- Cost of risk for 1Q 2022 improved by 45bps YoY to 0.73%.

### NPL & NPL Coverage

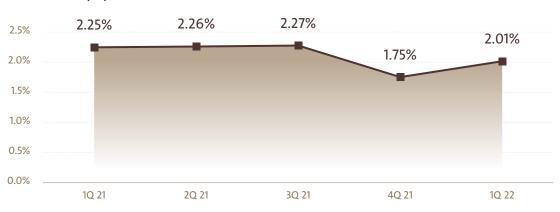


### NPL and NPL coverage ratios improved YoY

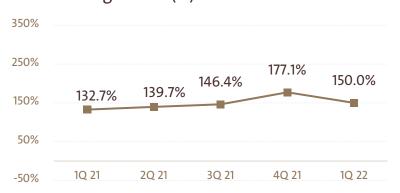
### Non-Performing Loans, Gross (SARbn)



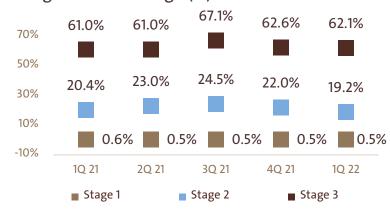
#### NPL Ratio (%)



#### NPL Coverage Ratio (%)



#### Stage-Wise Coverage (%)



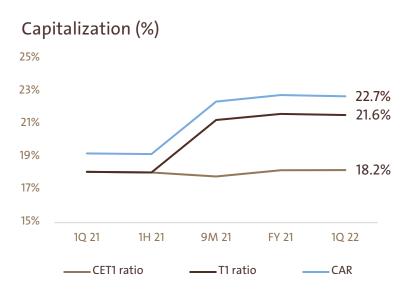
#### **Management Commentary**

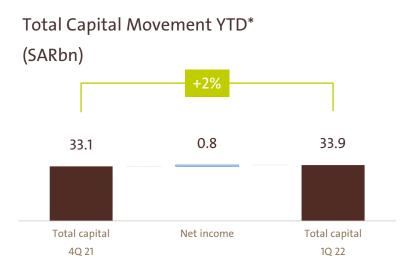
- NPL ratio increased by 26bps during 1Q 2022 to 2.01%, but improved 24bps YoY.
- NPL coverage improved 17.3ppts YoY but declined 27.1ppts QoQ to 150.0%.
- Stage 1 and 3 coverage improved YTD to 0.5% and 62.1% respectively, while stage 2 coverage decreased to 19.2% due to movement of heavily provisioned obligors to Stage 3 during 1Q 2022.

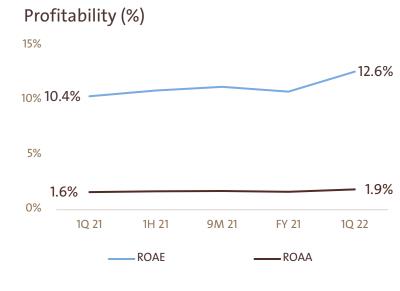
### Capitalization & Liquidity



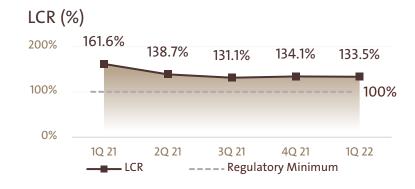
Capital and liquidity ratios remained stable while ROE saw an increase of 220bps YoY

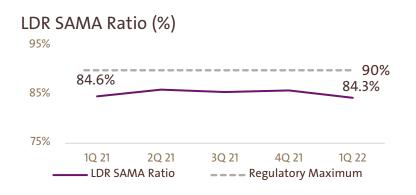


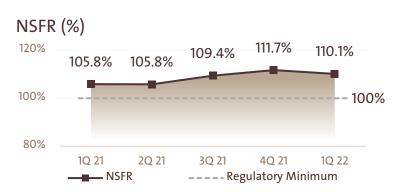














## Outlook & Guidance

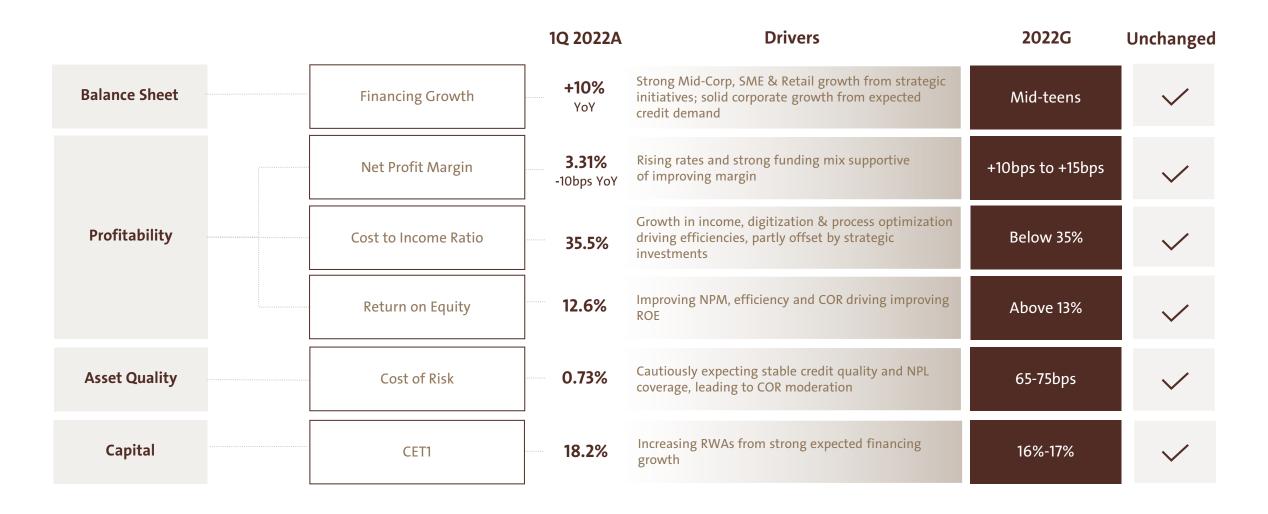
1Q 2022



### Guidance



Guidance is unchanged and the 2022 outlook remains promising





Q&A

1Q 2022

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### **IR Contacts**

### **Ahmed Sager**

**Investor Relations Manager** 

Mobile: +966-53-775-3352 Direct: +966-11-218-86364 Email: aosager@alinma.com

### Ibrahim Al Khudair

**Investor Relations Assistant Manager** 

Mobile: +966-55-788-5520 Direct: +966-11-218-6181

Email: iaalkhudair@alinma.com

Al Anoud Tower, King Fahad Road P.O. Box 66674, Riyadh 11586 Kingdom of Saudi Arabia

Tel.: +966-11-218-5555 Fax: +966-11-218-5000 Website: www.alinma.com



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