

Investor Presentation

4Q 2022

February 2023



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Table of Contents



- 1 Alinma Overview
- 2 Strategy Update
- Historical Financial Performance
- FY 2022 Financial Performance
- 5 Segmental Performance
- 6 Outlook & Guidance
- 7 Appendix



Alinma Overview

4Q 2022



History



Alinma Bank was established in 2006 as full-fledged Islamic banking services provider.

















Establishment

Alinma was established by Royal
Decree by the Public Investment Fund
(10%), the Public Pension
Agency (10%) and the General
Organization for Social Insurance (10%)

Young Corporate Bank

Alinma began providing Shariah compliant banking services, asset management and brokerage services through its affiliates

Publicly Listed Company

Alinma launched its IPO and became a publicly listed company on the Saudi Stock Exchange (Tadawul)

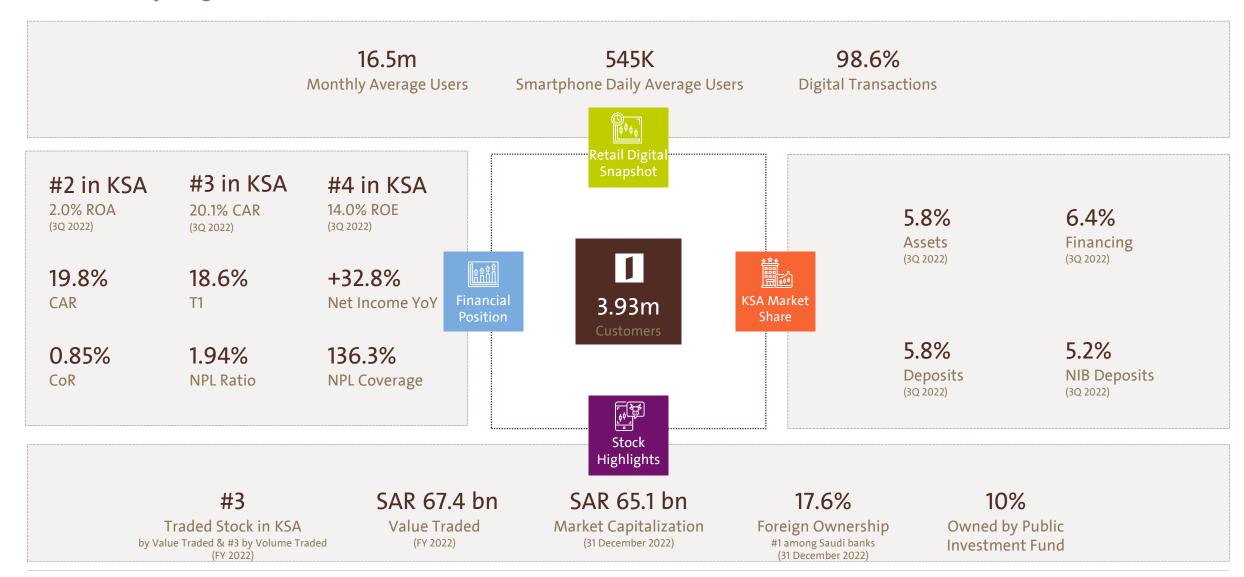
Major Capital Increase

Alinma increased its capital to SAR 20 billion from SAR 15 billion via stock dividends to fund the next stage of growth

Alinma Overview



Alinma is the youngest bank in KSA



Management Team



Alinma has built an experienced new management team poised to execute its strategy



Abdullah Ali Al Khalifa Chief Executive Officer (CEO)



Saleh Abdullah Al Zumaie Deputy CEO, Head of Retail & Digital Banking



Emad Abdulrahman Al Butairi Head of Corporate Banking



Abdullah Jamaan Al Zahrani Head of Treasury



Meshary Abdulaziz Al Jubair Chief Operating Officer (COO)



Mohammed Sultan Al Sehali Chief Internal Audit Officer



Hamoud Abdulaziz Al Humaidan Chief Compliance Officer (CCO)



Eyad Osama Al OthmanGeneral Counsel & Board Secretary



Fahad Abdulaziz Al Mohaimeed Head of Strategy & Business Excellence



Yaser Abdulaziz Al Marshde Chief Sharia Officer (CSO)



Hisham Abdullah Al Turaigi Chief Credit Officer (CCRO)



Abdullah Mohammed Al Salamah Chief Human Capital Officer (CHCO)



Adel Saleh Abalkhail Chief Financial Officer (CFO)



Meshal Hamad Al Rabiah Chief Risk Officer (CRO)

6/49



Strategy Update

4Q 2022



Strategic Positioning



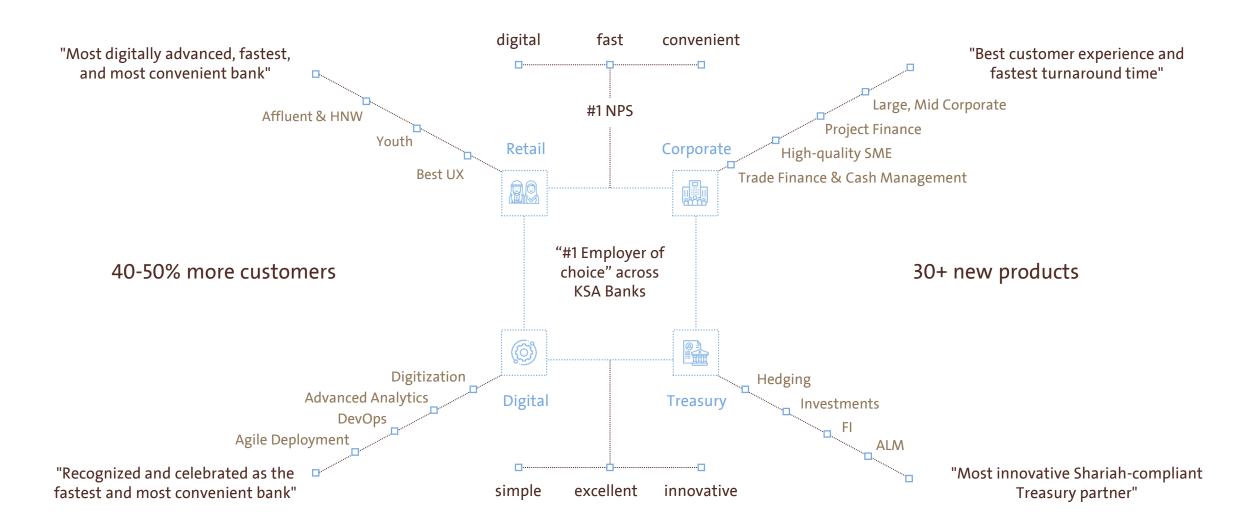
Alinma Bank's strategic positioning cascades down into each business strategy



Strategy Overview



Key success factors for Alinma Bank's strategic positioning



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Strategy Progress Update



29%

Driving changes across the businesses and bank-wide

*1 new initiative added in 4Q 2022

		2021 - 2025 Strategic Ambitions	4Q 2022 Achievements	2023 Initiatives In-Progress
>	Digital	Build digital factory and apply latest available technologies - Advanced Analytics (AA), AI and Big Data	 Completed 6 additional RPAs 100% of branches with Digital Zones 	 Driving Agile delivery of IT projects Digital team being expanded with requisite skills Improving new digital app under alpha release
>	Fast	Improve processes and speed to market	 Fully Launched POS Financing Product Reduced POS financing documentation requirements 	 Continue enhancement of digital journeys and app functionality, and increase crosssell Continuous improvement in turn-around time for retail customers
>	Convenient	Enhance customer convenience and experience	 Introduced Real Estate Re-finance Product 17 new ATM sites 	 Client relationship models for Private and Affluent customers being improved Enhance ecosystems programs for customer convenience
>	Total	76 Initiatives*	54 _{/76} Initiatives Completed	22 _{/76} Initiatives In Progress

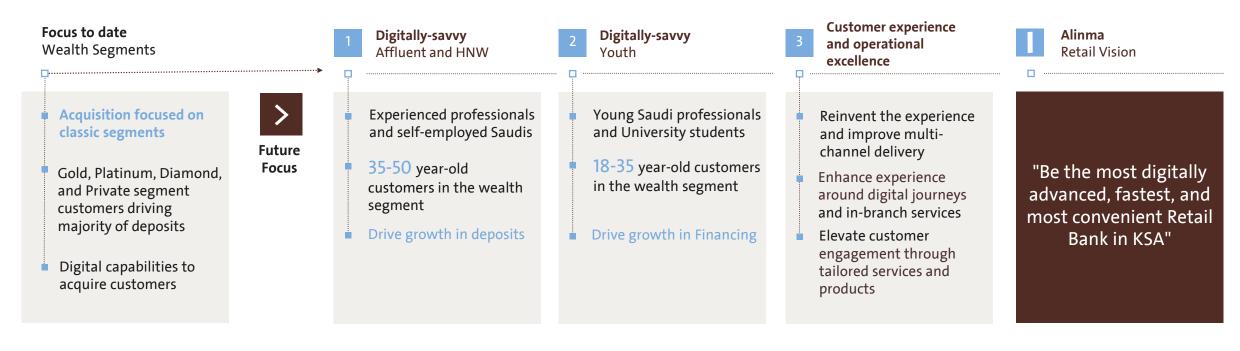
4Q 2022 INVESTOR PRESENTATION

71%

Retail



Focus on building two customer franchises

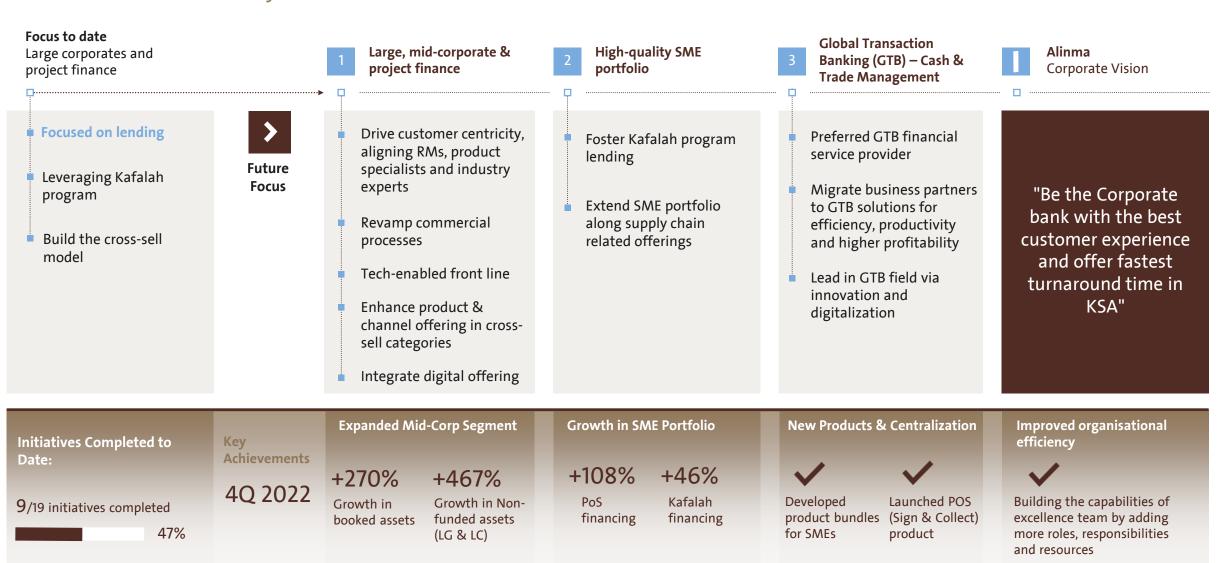


New Operating Models and Effective Processes Launch of New Tailored Products Distribution Expansion Initiatives Completed to Key Achievements +100% +17Date: Fully Launched Implemented multi 40 2022 Introduced Reduced POS Of branches Improved risk New 12/18 initiatives completed Launched Real Estate **Auto Lease** branches operations with Digital financing **ATMs** assessment Product to POS excellence Re-finance documentation criteria for non Zones 67% Financing customers enhancements to Product requirements salary transfer Product improve customer experience

Corporate



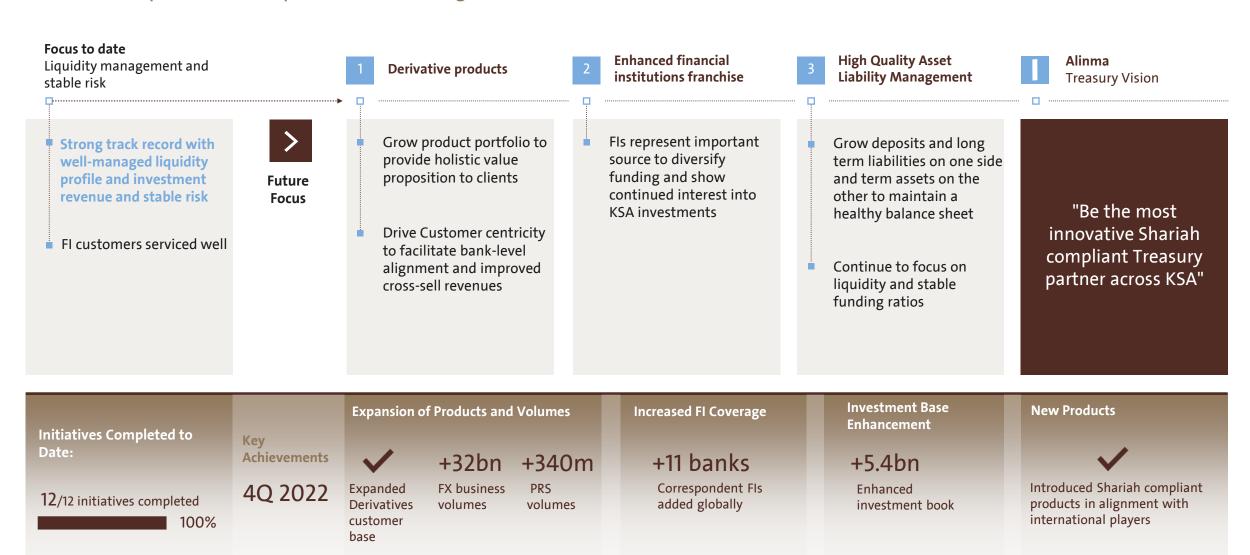
Evolve the bank and diversify across sectors



Treasury



Become core partner for corporate clients and grow FI franchise



Digital



Build Digital to scale customer experience and operational excellence across the bank



Initiatives Completed to Date:

12/17 initiatives completed

71%

Key Achievements

40 2022

New Models & Digital Factory Updates



Digital Factory in operations

/

Alpha & beta releases of new mobile app

/

Launched Digital credit card and personal finance journeys Operations efficiency improvement

+6

Operations RPAs completed

Technology Improvements



Implemented DevOps and completed QA testing framework within Digital Factory /

Completed IT architecture assessment and identified improvement roadmap

Human Capital



Fostering a great working environment and being the cultural transformation champions in the organization





مصرف الإنماء alinma bank

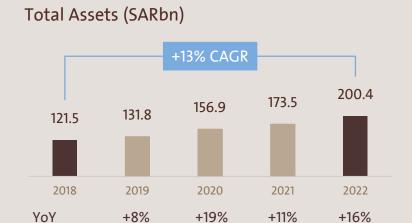
Historical Financial Performance



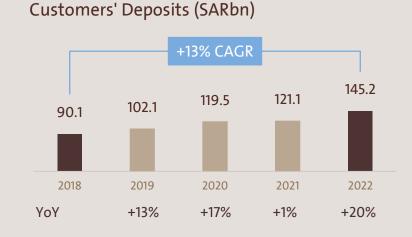
Balance Sheet Track Record

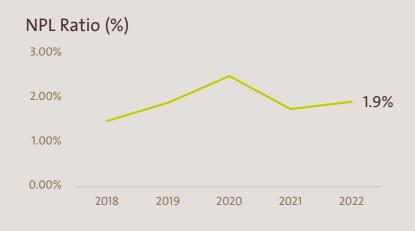


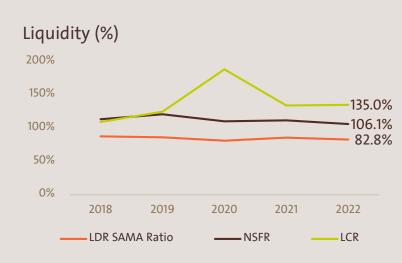
Solid history of strong balance sheet momentum...









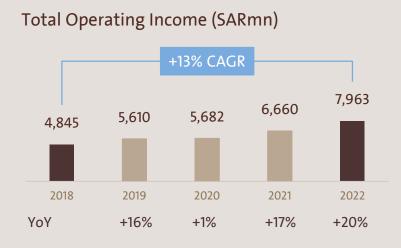




P&L Track Record



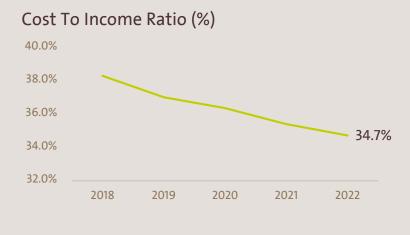
...translating to consistently strong top-line growth and solid profitability

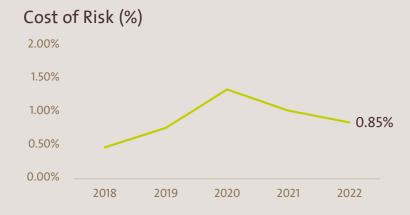












18/49

^{*2021} income and expense number are adjusted to reflect certain classification taken place in 4Q 2022



FY 2022 Financial Performance

4Q 2022



4Q 2022 Balance Sheet Highlights

3Q 22

+5%

4Q 22

+4%

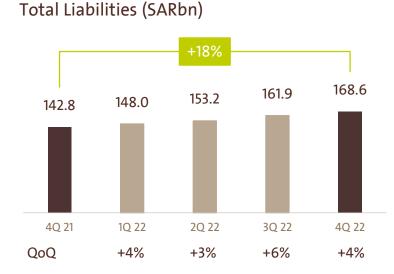


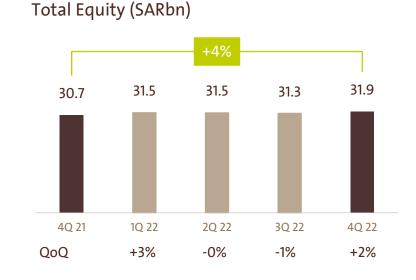
Balance sheet growth from financing and investments growth funded mainly from customers' deposits



20 22

+3%







10 22

+3%

4Q 21

QoQ











4Q 2022 P&L Highlights

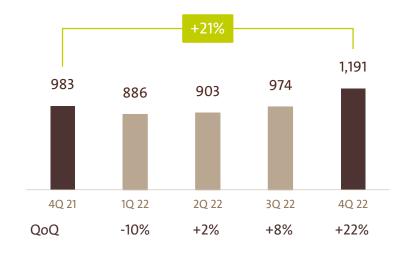


Net income for FY 2022 grew by 33% YoY from 18% income growth and lower risk cost

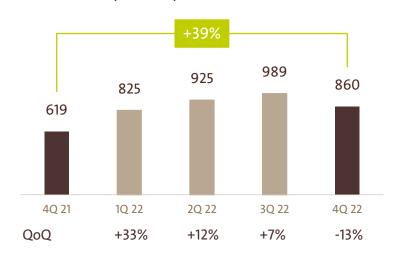
Total Operating Income (SARmn)



Total Operating Expenses (SARmn)



Net Income (SARmn)



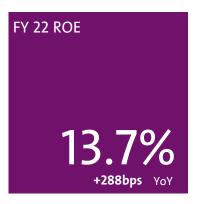












Balance Sheet Trends



Balance sheet growth of 11% from increase in financing and investments

Management Commentary

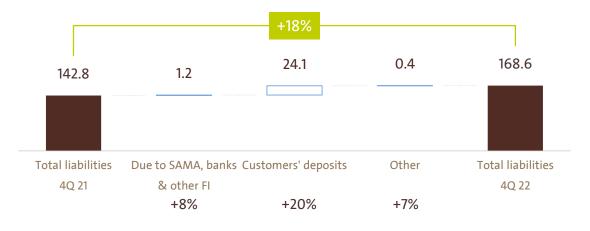
- Growth in total assets of 16% YoY mainly driven by 16% financing growth and 16% growth in investments.
- Total liabilities grew by 18% during FY 2022 mainly from a 20% rise in customers' deposits and an 8% increase in SAMA & Interbank deposits.

SAR (mn)	4Q 2022	4Q 2021	Δ%	3Q 2022	Δ%
Cash, interbank & SAMA balances	11,178	9,915	+13%	10,935	+2%
Investments	38,529	33,278	+16%	38,268	+1%
Financing	146,492	126,271	+16%	139,987	+5%
Other assets	4,238	4,012	+6%	4,039	+5%
Total assets	200,436	173,476	+16%	193,229	+4%
Due to SAMA, banks & other FI	16,483	15,240 121,061	+8% +20%	23,225 132,048	-29% +10%
Customers' deposits	145,168				
Other liabilities	6,908	6,465	+7%	6,654	+4%
Total liabilities	168,560	142,765	+18%	161,927	+4%
Share capital	20,000	20,000	+0%	20,000	+0%
Retained earnings	4,285	3,619	+18%	5,373	-20%
Other reserves	2,591	2,092	+24%	929	+179%
Tier 1 sukuk	5,000	5,000	+0%	5,000	+0%
Total equity	31,876	30,711	+4%	31,302	+2%

Total Assets Movement YoY (SARbn)



Total Liabilities Movement YoY (SARbn)



P&L Trends



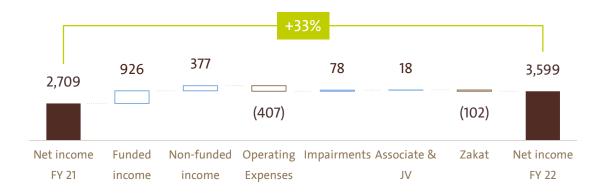
Net income for 9M 2022 grew by 31% YoY due to 17% income growth and lower impairment charges

Management Commentary

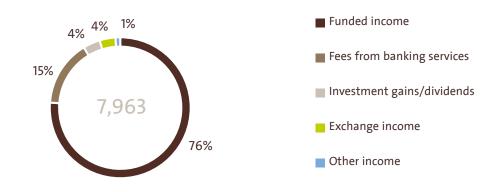
- Net income for 9M 2022 grew 31% YoY to SAR 2,739mn from 17% income growth and a 23% decrease in impairments despite 20% higher operating expenses YoY.
- 3Q 2022 net income improved 34% YoY driven by 21% increase in income and a 5% decrease in impairments.

SAR (mn)	FY 2022	FY 2021	Δ%	4Q 2022	4Q 2021	Δ%
Funded income	6,066	5,140	+18%	1,668	1,309	+27%
Non-Funded income	1,897	1,519	+25%	480	371	+29%
Total operating income	7,963	6,660	+20%	2,148	1,680	+28%
Operating Expenses	2,765	2,358	+17%	750	682	+10%
Net operating income before impairment charge	5,198	4,302	+21%	1,398	998	+40%
Impairments	1,189	1,266	-6%	441	301	+46%
Net operating income	4,009	3,036	+32%	957	697	+37%
Income before zakat	4,013	3,022	+33%	959	691	+39%
Zakat	414	312	+33%	99	72	+38%
Net income	3,599	2,709	+33%	860	619	+39%

Net Income Movement YoY (SARmn)



Operating Income Composition (SARmn)



Financing

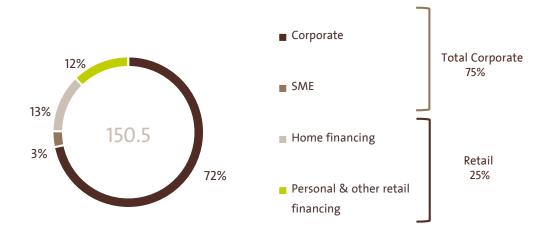


Increase in gross financing during FY 2022 from 33% growth in retail financing, and 11% in corporate financing

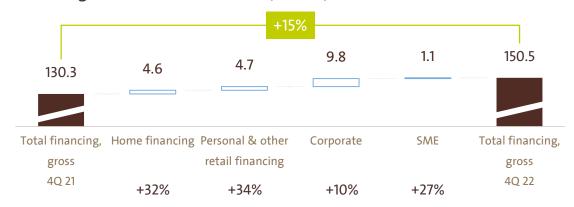
Financing, Gross (SARbn)



Financing, Gross Composition (SARbn)



Financing, Gross Movement YoY (SARbn)



Management Commentary

- Gross financing grew 15% during FY 2022.
- Retail financing grew 33% YoY from strong momentum in home financing (+32%) and personal & other financing (+34%).
- Total corporate financing grew 11% YoY, where mid-corporate rose 270%, and SME financing increased 27%.
- Gross financing comprises of 75% corporate and 25% retail as at 31 December 2022.

Investments

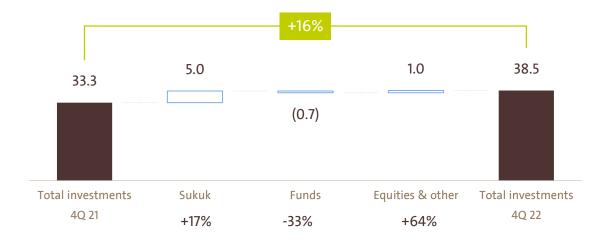


16% growth in investments from additional investment grade securities

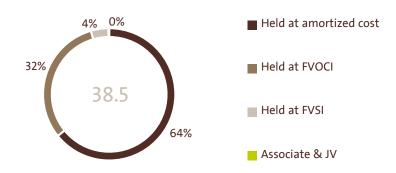
10% growth in investments from additional investment grade securities



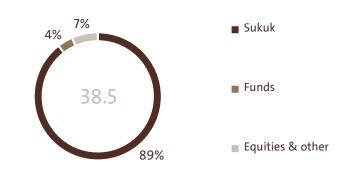
Investments Movement YoY (SARbn)



Investments Composition (SARbn)



Investments Composition (SARbn)



Management Commentary

- Investments growth of 16% during FY 2022 was mainly attributed to additional SAR 5bn in corporate sukuk investments.
- The investment portfolio as at 31 December 2022 comprised of 89% sukuk investments, 4% funds and 7% equities & other investments.

Deposits

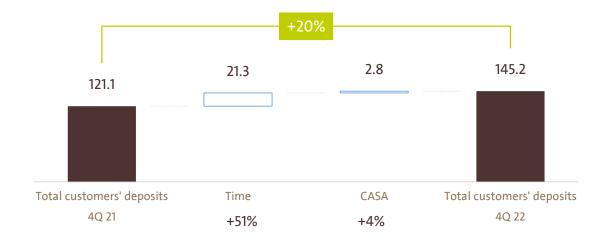


Deposit growth of 20% driven by 4% CASA growth and 51% Time deposits growth

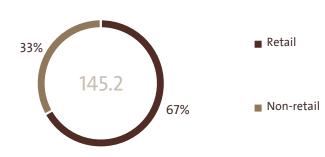
Customers' Deposits (SARbn)



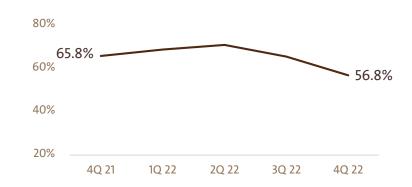
Customers' Deposits Movement YoY (SARbn)



Customers' Deposits Composition (SARbn)



CASA % of Total Deposits (%)



Management Commentary

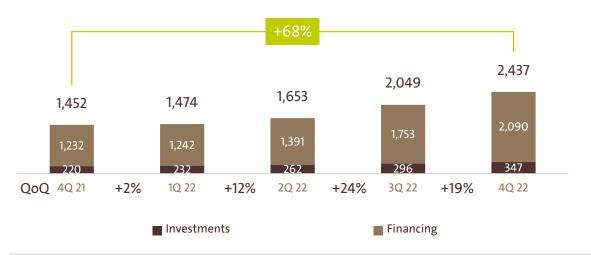
- Deposits rose by 20% during FY 2022 from growth in CASA and Time deposits of 4% and 51% respectively.
- CASA deposits account for 57% of total deposits as at 4Q 2022, with the QoQ decline reflective of time deposits increasing by 37%.
- Total deposits comprise of 67% retail and 33% non-retail deposits as at 31 December 2022.

Income from Financing & Investments



Gross funded income grew 34% from 40% growth in investment income and 33% growth in financing income

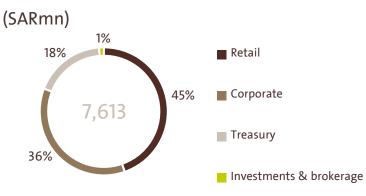
Funded Income, Gross (SARmn)



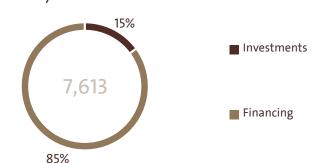
Total Funded Income, Gross Movement YoY (SARmn)



Funded Income, Gross Composition



Funded Income, Gross Composition (SARmn)



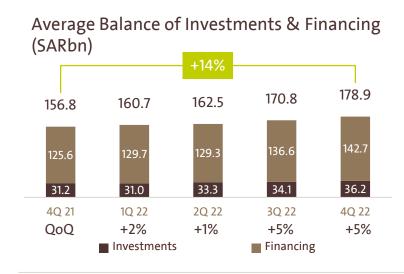
Management Commentary

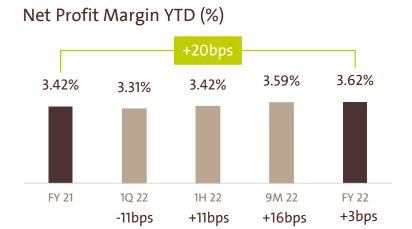
- Gross funded income for FY 2022 increased by 34% YoY to SAR 7,613mn from a 40% increase in funded investment income and a 33% rise in financing income.
- Gross funded income is attributable to 45% retail, 36% corporate and 18% treasury segments.
- Income from financing makes up 85% of total gross funded income and income from investments comprises 15%.

Net Profit Margin



Average balance of investments and financing grew 14%; while net profit margin saw an increase of 20bps YoY

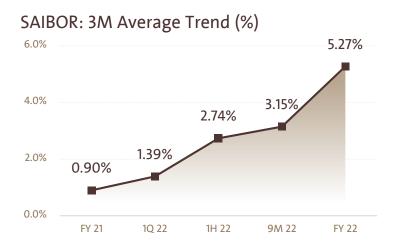




Net Profit Margin Movement YoY (%)



^{*}Comparatives are reclassified to align with the FY 2022 financial statements







Management Commentary

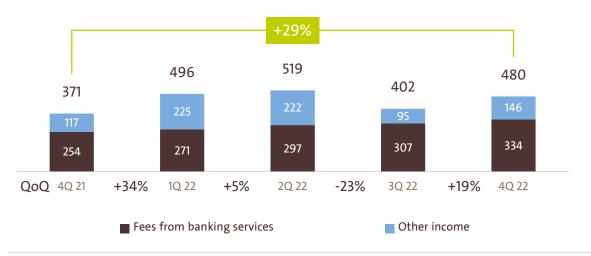
- Average balance of investments and financing grew 14% YoY.
- The net profit margin increased by 20bps YoY to 3.62%.
- Average 3M SAIBOR increased 212bps during 4Q 2022 and 437bps YoY as a result of rate hikes during the quarter.

Fee and Other Income

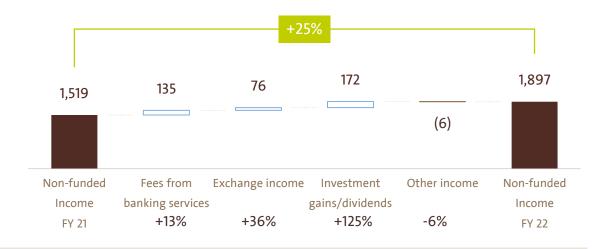


Non-funded income for FY 2022 increased by 25% YoY

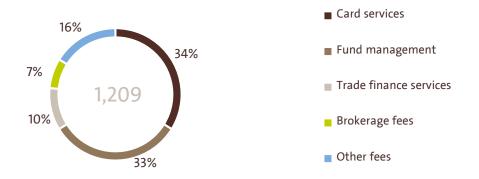
Non-Funded Income (SARmn)



Non-Funded Income Movement YoY (SARmn)



Fees from Banking Services Composition (SARmn)



Management Commentary

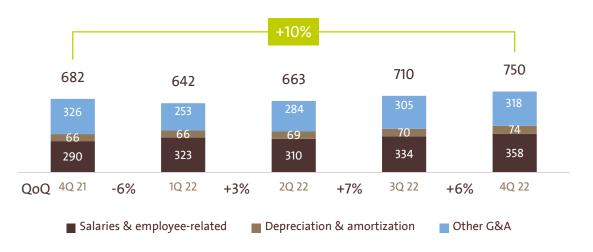
- Non-funded income for FY 2022 increased 25% YoY to SAR 1,897mn from improved fees from banking services, exchange income, and investment gains/dividends.
- Card services fees comprise the majority of fees from banking services at 34%, while fund management fees account for 33%, other fees for 16% and brokerage and trade finance services fees represent 10% and 7% respectively.
- The 19% QoQ growth in non-funded income is due to growth in most key fee income sources.

Operating Expenses

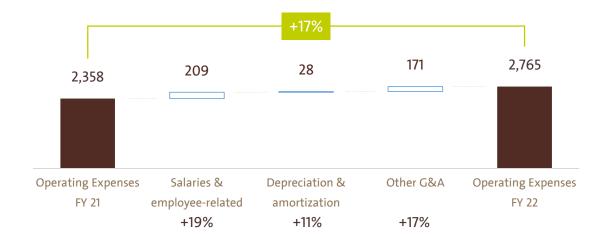


FY 2022 saw 17% growth in operating expenses YoY mainly from higher employee and G&A costs





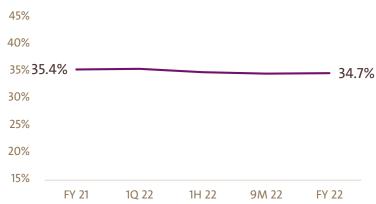
Operating Expenses Movement YoY (SARmn)



Operating Expenses Composition



Cost to Income Ratio (%)



Management Commentary

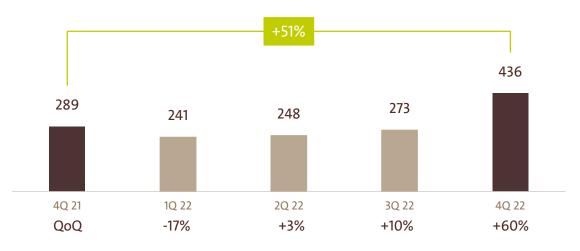
- Operating expenses increased 17% YoY to SAR 2,765mn for FY 2022 mainly due to higher salaries, increased commercial expenses from POS terminal deployments, higher SMS communication, and marketing costs.
- +230bps positive Jaws contributed to a 0.7ppt decrease in the cost to income ratio from 35.4% to 34.7%.

Impairments for Financing

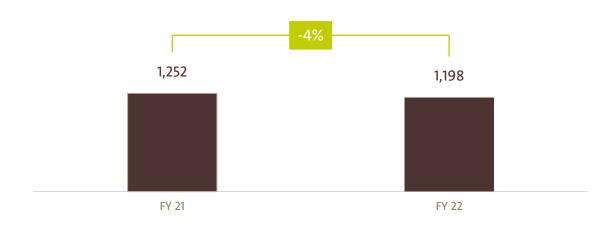


Cost of risk for FY 2022 declined by 17bps from 4% lower credit impairment charges YoY

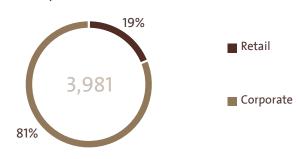




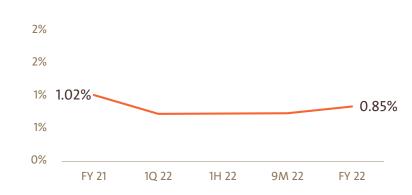
Impairments for Financing (SARmn)



Impairments Allowance Composition (SARmn)



Cost of Risk (%)



Management Commentary

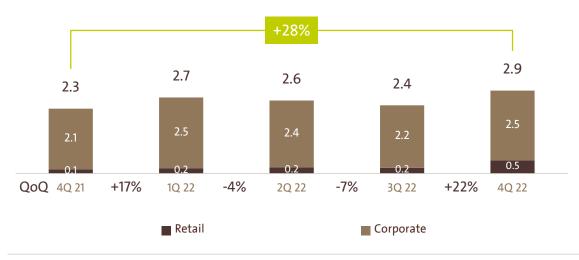
- FY 2022 impairment charge for financing decreased by 4% YoY to SAR 1,198mn.
- Cost of risk for FY 2022 improved by 17bps YoY to 0.85%.
- The 4Q 2022 impairment charge for financing increased by 60% QoQ due to stage movement for some corporate accounts and increase in retail impairment charges.

Non-Performing Loans



The NPL ratio increased YoY

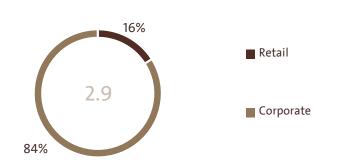
Non-Performing Loans, Gross (SARbn)



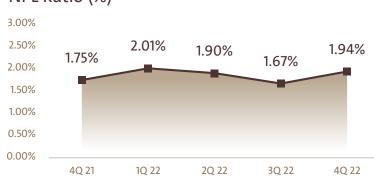
NPL, Gross Movement YoY (SARbn)



NPL Composition (SARbn)



NPL Ratio (%)



Management Commentary

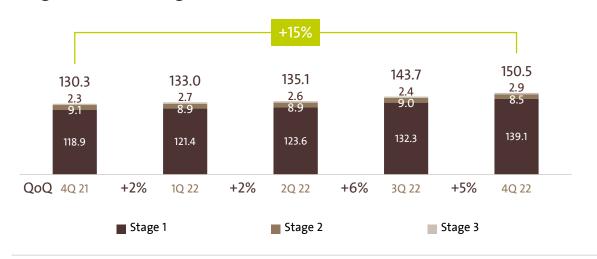
- The NPL ratio increased by 19bps YoY and 27bps QoQ to 1.94% in 4Q 2022.
- Retail financing, which account for the smaller proportion of NPLs, increased by 210%, while corporate NPLs increased by 15% YoY.
- The NPL ratio for retail stood at 1.2% while corporate stood at 2.1% as at 4Q 2022.

NPL Coverage

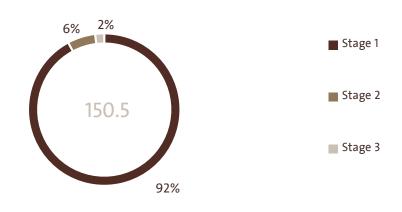
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NPL coverage decreased YoY

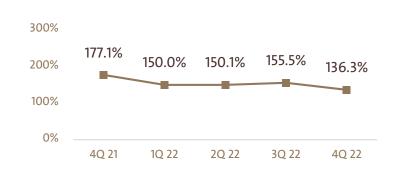
Stage-Wise Financing, Gross (SARbn)



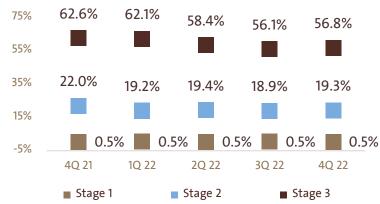
Stage-Wise Financing, Gross Composition (SARbn)



NPL Coverage Ratio (%)



Stage-Wise Coverage (%)



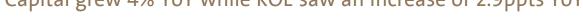
Management Commentary

- NPL coverage decreased by 40.7ppts YoY to 136.3%.
- Stage 1 coverage remained stable YoY at 0.5%. Stage 2 coverage declined due to migration of highly-provisioned accounts to stage 3, while the stage 3 coverage trend was impacted by writeoffs during FY 2022.

Capitalization



Capital grew 4% YoY while ROE saw an increase of 2.9ppts YoY

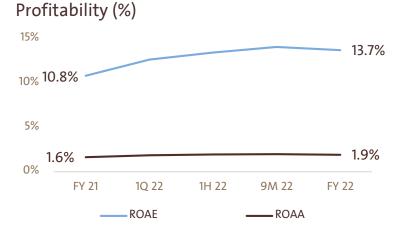




Risk Weighted Assets (SARbn)







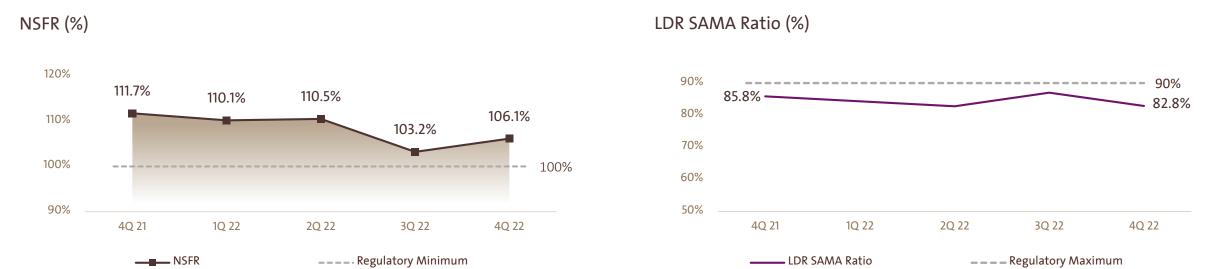
Management Commentary

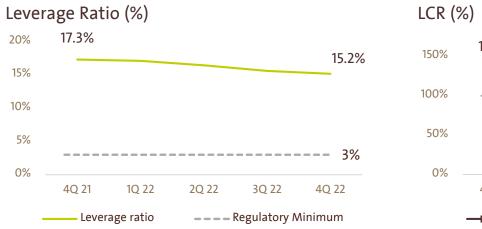
- Total Capital grew 4% to SAR 34.4bn YoY while Risk Weighted Assets grew 19% YoY.
- CAR has declined 3ppts YoY to 19.8% due to 20.6% increase in credit risk weighted assets due to the growth in the Bank's total assets.
- ROE and ROA saw an increase of 2.9ppts and 30bps respectively YoY.

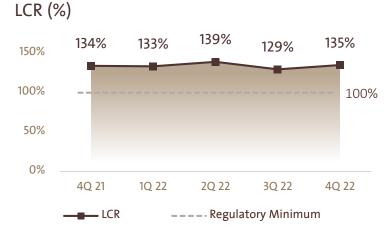
Liquidity



Alinma's liquidity position is healthy and comfortably within regulatory limits







Management Commentary

- NSFR has decreased 5.6ppts YoY to 106.1% due to increase in corporate financing with long maturity followed with an increase in short term time deposits, and interbank placements.
- The LDR SAMA ratio decreased 3.0ppts YoY to 82.8%.
- The leverage ratio decreased 210bps YoY to 15.2%.
- 4Q 2022 LCR increased 1ppts YoY to 135%.



Segmental Performance

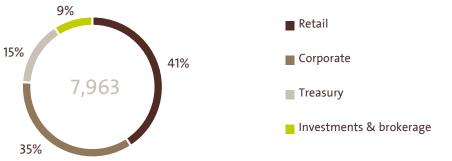
4Q 2022



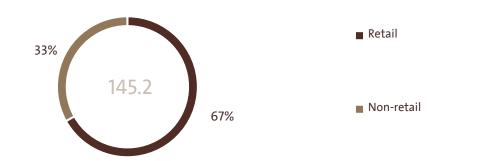
Segmental Performance Highlights

Retail and corporate comprise the majority of segmental income

Operating Income Composition (SARmn)

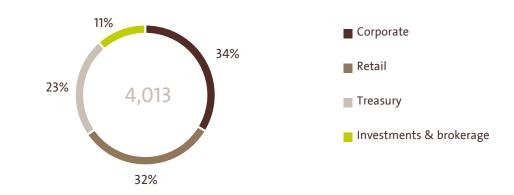


Customers' Deposits Composition (SARbn)

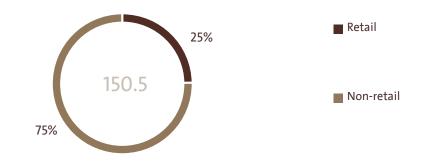


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Net Profit Before Zakat Composition (SARmn)



Financing, Gross Composition (SARbn)

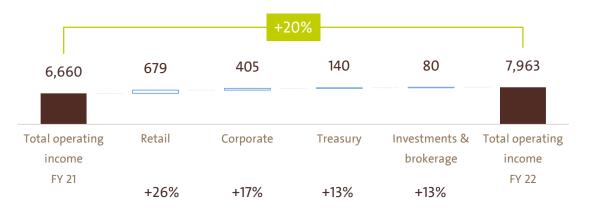


Segmental Performance Highlights

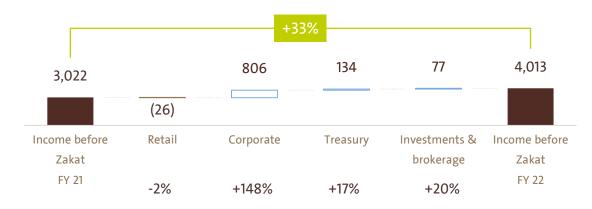


All segments reported growth in operating income YoY

Operating Income Movement YoY (SARmn)



Net Income Before Zakat Movement YoY (SARmn)



Customers' Deposits Movement YoY (SARbn)



Financing, Gross Movement YoY (SARbn)

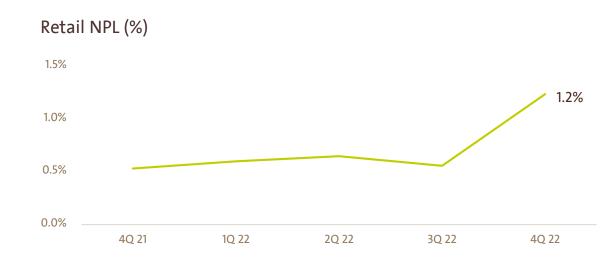


Segmental Performance - Retail



Strong financing and deposit growth driving operating income growth of 26% YoY

SAR (mn)	FY 2022	FY 2021	Δ%	4Q 2022	4Q 2021	Δ%
Income from investments and financing, net	2,881	2,262	+27%	859	538	+60%
Fees from services & other income	366	306	+19%	98	100	-2%
Total operating income	3,247	2,568	+26%	957	638	+50%
Total operating expenses	1,619	1,390	+16%	451	401	+13%
Total charges/(reversals) for impairments	351	(125)	+381%	226	(4)	+5350%
Income for the period before zakat	1,277	1,303	-2%	280	242	+16%



Retail Deposits (SARbn)



Retail Financing (SARbn)



Management Commentary

- Retail operating income rose by 26% YoY to SAR 3,247mn from 27% increase in funded income and a 19% increase in non-funded income.
- Retail net income fell by 2% YoY due to a 381% rise in impairments and a 16% increase in operating expenses YoY.
- Retail deposits increased 19% while financing increased by 33% during FY 2022.
- The retail NPL ratio increased during FY 2022 to 1.2%.

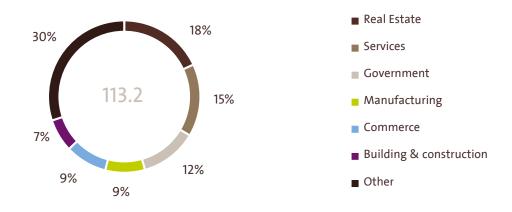
Segmental Performance - Corporate



Strong income growth and lower impairments translate to significant net income growth

SAR (mn)	FY 2022	FY 2021	Δ%	4Q 2022	4Q 2021	Δ%
Income from investments and financing, net	2,443	2,112	+16%	802	564	+42%
Fees from services & other income	370	296	+25%	116	64	+81%
Total operating income	2,813	2,408	+17%	917	627	+46%
Total operating expenses	620	489	+27%	157	145	+8%
Total charges/(reversals) for impairments	843	1,376	-39%	208	293	-29%
Income for the period before zakat	1,349	543	+148%	553	190	+191%

Financing, Gross Composition (SARbn)



Corporate Deposits (SARbn)



Corporate Financing (SARbn)



Management Commentary

- Corporate operating income rose by 17% YoY to SAR 2,813mn from 16% increase in funded income and a 25% increase in non-funded income.
- This income growth, together with lower impairments, translated to 2.5x net income growth despite a 27% rise in operating costs.
- Corporate financing rose by 11% during FY 2022 while corporate deposits were stable YoY.
- The corporate NPL ratio increased during FY 2022 to 2.2%.

Segmental Performance - Treasury



Strong income and net income growth

SAR (mn)	FY 2022	FY 2021	Δ%	4Q 2022	4Q 2021	Δ%
Income from investments and financing, net	651	674	-3%	(17)	184	-109%
Investment-related income	311	138	+125%	50	(9)	+650%
Fees from services & other income	224	233	-4%	52	101	-48%
Total operating income	1,185	1,046	+13%	86	275	-69%
Total operating expenses	252	240	+5%	64	73	-13%
Total charges/(reversals) for impairments	14	3	-435%	4	0	+1002%
Net operating income	920	803	+14%	18	202	-91%
Share of loss from an associate and joint venture	4	(14)	+125%	2	(6)	+41%
Income before Zakat	923	789	+17%	21	196	-89%

Investments (SARbn)



Treasury Assets (SARbn)



Management Commentary

- Treasury operating income rose by 13% YoY to SAR 1,185mn in FY 2022 from strong improvements in investment related income by 125%.
- This income growth drove a 17% improvement in net income YoY.
- Treasury assets rose by 15% during FY 2022 to SAR 52.4bn, driven by 16% growth in the investment portfolio to SAR 38.5bn.

Segmental Performance – Investments & Brokerage



Modest non funded income growth driving strong net income growth in FY 2022

SAR (mn)	FY 2022	FY 2021	Δ%	4Q 2022	4Q 2021	Δ%
Income from investments and financing, net	92	92	-0%	24	24	-2%
Fees from services & other income	626	545	+15%	164	115	+43%
Total operating income	718	637	+13%	188	139	+35%
Total operating expenses	273	238	+15%	79	64	+23%
Income before Zakat	463	387	+20%	106	63	+68%

Assets Under Management (SARbn)



Brokerage Trading Income (SARmn)



Brokerage Trading Values (SARbn)



Management Commentary

- Investment and brokerage (I&B) operating income rose by 13% YoY to SAR 718mn from 15% growth in non-funded income.
- I&B net income increased 20% YoY from higher income despite a 15% increase in expenses.
- Brokerage trading income and brokerage trading values for FY 2022 declined by 35% and 32% respectively YoY, while AUM decreased by 0.3% YoY.

4Q 2022 INVESTOR PRESENTATION $42_{/49}$



Outlook & Guidance

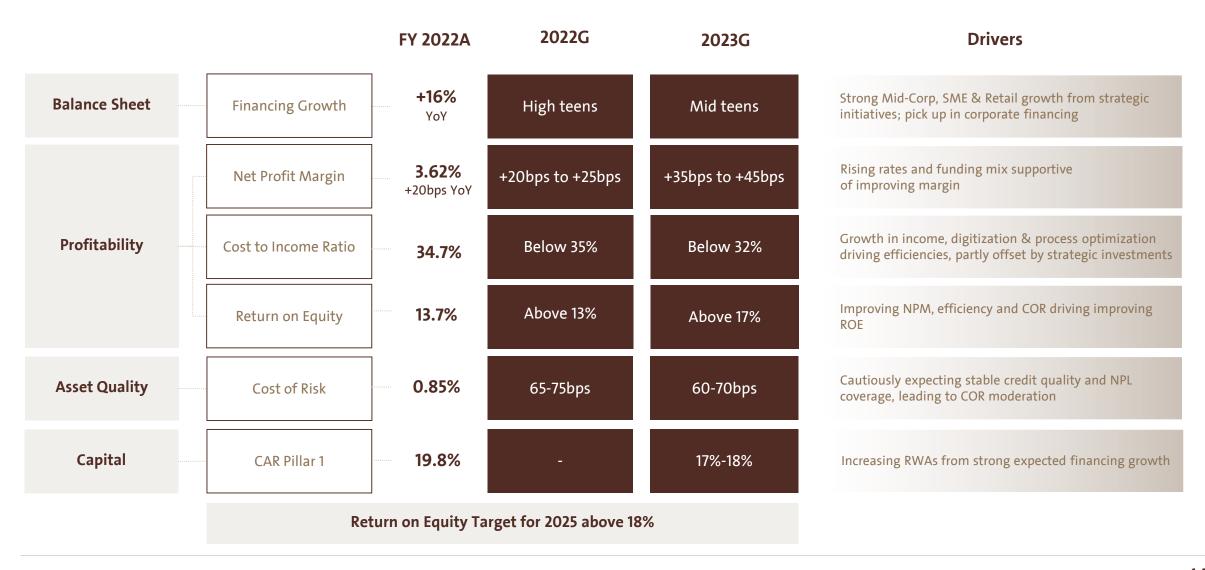
4Q 2022



Guidance



Acceleration of strategic execution drives a promising outlook for 2023





Appendix

4Q 2022

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ESG in Action



Alinma is progressing on key initiatives to drive the ESG agenda and enhance its ratings









Deployment of digital channels and digital signatures to reduce paper; digital zones are available in all branches Energy efficient lighting are now in all branches. Planning to extend to Head Office Air conditioning timers installed in 20 branches; 10% reduction in electricity usage Renewable (solar) energy sources piloted across regions, and has been installed on 12 branches





+88,476 employee training

hours and +4 employee

townhalls conducted YoY



1% of annual profit allocated to

CSR activities

1st KSA bank to sign the Women's Empowerment Principles (WEPs); 36% new

women hires in 4Q 22



Community focus with growth YoY in SME financing from Kafalah (+46%) and PoS (+108%) programs





Shariah compliance through regular internal audits and committee oversight



SAMA and CMA compliance in regulatory & financial disclosures and adoption of internal controls



Institutionalization of the investor relations function with enhanced transparency & investor communication



Cybersecurity monitoring and initiatives which cover data governance and protection



Latest ESG Ratings







25/100 ESG Score



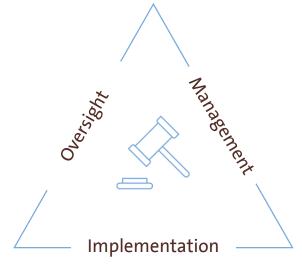
ESG in Action



In 2Q 2022 Alinma BoD formed a Governance and Sustainability committee to oversee the ESG framework and progress

Governance and Sustainability Committee Objectives

The committee members are to be actively engaged in ESG initiatives and oversee progress with the management team on all ESG matters including strategy, framework, risks & opportunities, stakeholder engagement, programs & sustainability



Alinma's management team manages the implementation of the overall ESG strategy and integration into the bank's 2025 long-term strategy

Alinma's investor relations team is engaged in the ESG and sustainability framework, initiatives and external reporting



Members



Saad Al Kroud Chairman



Ahmed Al Alsheikh Member



Saud Al Nemer Member



Dina Al Nahdy Member *Appointed in Jan, 2023.

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